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**Re: Attestation of Support for State of Arizona's Application
State Innovation Models: Round 2 of Funding for Test Assistance**

1. Name of Organization: St. Luke's Health Initiatives
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Authorized Organizational Representative

Section 1: Introduction – Attestation of Support

St. Luke's Health Initiatives (SLHI) hereby attests to its commitment to and active engagement in Arizona's application for Test Funding for the State Innovation Models (SIM) award. SLHI believes that Medicaid, the State's largest insurer, is an important lever for driving healthcare

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delivery transformation. For more than 30 years, the AHCCCS program has been a leader in health innovation and health policy, and AHCCCS has successfully promoted numerous initiatives to transform the healthcare industry in Arizona. At the core of the program's success is its reliance on public/private partnerships. SLHI has worked collaboratively with AHCCCS for many years, and was fully supportive of the Medicaid restoration and expansion because it was in concert with a deeply-held goal of SLHI's: to expand access to affordable, high quality health care for all Arizonans.

SLHI is equally committed to achieving health delivery transformation that yields better health outcomes and lower costs. SLHI believes it is essential to collaborate with the State of Arizona, both with AHCCCS and the Arizona Department of Health Services, as well as groups throughout the state to effectively improve population health and promote system reform from a payment and delivery perspective.

Section 2: Describe your Organization and its role in system reform currently

SLHI is an independent, non-partisan public foundation with four overarching priorities: (1) increasing access to care and insurance coverage; (2) working with municipal leaders to promote healthy community design; (3) building community-based organizational capacity; and (4) promoting health and healthcare innovations and collaborations.

During nearly 20 years of operation, SLHI has invested more than \$91 million into Arizona's health and established itself as a convener, framer and catalyst of key health initiatives – ranging from statewide health policy and systems to the local development of community gardens and initiatives to incorporate health into the built environment.

We are specifically engaged in healthcare system reform in a number of ways:

- SLHI is helping to lead the Cover AZ Coalition, which is a group of more than 600 organizations involved in outreach and enrollment for AHCCCS and the federal insurance marketplace. This is the primary group in Arizona that is undertaking enrollment activities, and through its efforts more than 120,000 people were enrolled in the federal insurance marketplace, and 145,000 were enrolled in AHCCCS.
 - As one key measure of effectiveness: Arizona ranked 48th in terms of federal dollars received to assist in the process of helping people enroll, yet is ranked 29th among states in terms of the percent of the potential marketplace population enrolled.
- SLHI is employing innovative options for engaging and sustaining community health workers. The organization is collaborating with community-based partners to develop a comprehensive asset inventory, as well as policy recommendations for training, education, certification and strategies for third party reimbursement.
- SLHI has been engaged with and invested in health data infrastructure in Arizona for almost a decade. We funded the creation of the Arizona Health Query, a patient-encounter database maintained by Arizona State University's Center for Health Information and Research

(CHIR). We developed, co-funded and fielded statewide consumer research known as the Arizona Health Survey in 2008 and 2010. In 2014, we transitioned our work to a collaborative effort with the AZ Department of Health Services and the Maricopa County Public Health Department that will still provide robust data on health issues and healthcare delivery.

- In May 2014, SLHI completed a new Innovations Grant program totaling more than \$480,000 that funded four exemplary projects to help support new healthcare delivery systems and healthy food delivery. The grants are with: 1) Hospice of the Valley; 2) the International Rescue Committee; 3) Circle the City; and 4) the Arizona Partnership for Immunization.
- SLHI staff is co-chairing the Phoenix Health Care Sector Partnership, a collaboration of more than 150 leaders from diverse health care businesses along with educational institutions and community partners, who are working together to foster economic development while simultaneously achieving better health for our citizens. They are conducting an inventory of data related to the Healthcare Workforce in Arizona and SLHI will be supporting new research to better assess the healthcare workforce needs of the future.
- Previous to 2014, persons with serious mental illnesses enrolled in AHCCCS received behavioral health services via a Regional Behavioral Health Authority (RBHA) and their primary care and other medical services via one of the AHCCCS health plans. Those enrolled in Medicare often received services from a third health plan. AHCCCS and the Division of Behavioral Health Services convened a Peer and Family Engagement Work Group to design and implement a process for obtaining input from persons with serious mental illnesses and their family members regarding this planned integration of behavioral health care and other medical care into one AHCCCS health plan. SLHI facilitated the input process and prepared a summary report, which was used to help develop the RFP for the new integrated behavioral health contract for Maricopa County.
- SLHI and other community organizations have worked to establish Circle the City Medical Respite Center, which provides a place for hospitals to safely discharge homeless adults who need supervised medical care during their recovery period. While at the Center, patients are also connected to primary healthcare providers and possible housing options.
- SLHI has also supported the FUSE (Frequent Users of Systems Engagement) Program. This effort addresses chronically homeless individuals who frequently utilize costly medical services. Homeless individuals that are frequently treated at hospitals are connected to FUSE and its services, such as supportive housing. In its first year, thirteen homeless people were successfully housed, and the FUSE project has demonstrated the effectiveness of respite care for the purpose of evaluation, medical assessment, treatment and stabilization.

SLHI is also involved in a number of statewide efforts, including:

- Cover AZ Coalition (described above)

- Arizona Forward – we are active on the Healthy Communities Committee and SLHI was a sponsor in the recently completed Healthy Communities Conference
- The Arizona Alliance for Livable Communities Coalition
- The State Health Improvement Plan – Suzanne Pfister is co-chairing the Steering Committee with ADHS Director Will Humble

Section 3: Conclusion: Arizona's SIM Grant Application

Arizona has an active and engaged health care sector that provides quality care to Arizonans. We know that restoration and expansion of health insurance are only parts of the equation; steps must also be taken to achieve payment reform and real health care delivery transformation. SLHI has been a key convener of health-related initiatives around the state, because we know that is the way meaningful reform will be implemented.

SLHI firmly believes this proposal has the prospect to significantly break down the siloes which currently exist between physical and behavioral health, between providers and payers, and reconnects all of us to the consumers and family members that we all strive to serve. The work that SLHI is doing is clearly furthered by the SIM process and we are committed to supporting this process to a positive result. We highly recommend that you support Arizona's proposal.